



# ACCT13018 Advanced Management Accounting

## Term 2 - 2021

Profile information current as at 14/12/2025 12:37 pm

All details in this unit profile for ACCT13018 have been officially approved by CQUniversity and represent a learning partnership between the University and you (our student). The information will not be changed unless absolutely necessary and any change will be clearly indicated by an approved correction included in the profile.

### General Information

#### Overview

This unit supports you to critically examine advanced management accounting practices and how they may constrain or enable processes of creating, managing and measuring stakeholder value. You will analyse the design and use of management control systems and apply management control frameworks in case studies involving for-profit and/or not-for-profit organisations.

#### Details

Career Level: *Undergraduate*

Unit Level: *Level 3*

Credit Points: 6

Student Contribution Band: 10

Fraction of Full-Time Student Load: 0.125

#### Pre-requisites or Co-requisites

Prerequisite: ACCT19060 Management Accounting

Important note: Students enrolled in a subsequent unit who failed their pre-requisite unit, should drop the subsequent unit before the census date or within 10 working days of Fail grade notification. Students who do not drop the unit in this timeframe cannot later drop the unit without academic and financial liability. See details in the [Assessment Policy and Procedure \(Higher Education Coursework\)](#).

#### Offerings For Term 2 - 2021

- Online

#### Attendance Requirements

All on-campus students are expected to attend scheduled classes – in some units, these classes are identified as a mandatory (pass/fail) component and attendance is compulsory. International students, on a student visa, must maintain a full time study load and meet both attendance and academic progress requirements in each study period (satisfactory attendance for International students is defined as maintaining at least an 80% attendance record).

#### Website

[This unit has a website, within the Moodle system, which is available two weeks before the start of term. It is important that you visit your Moodle site throughout the term. Please visit Moodle for more information.](#)

## Class and Assessment Overview

### Recommended Student Time Commitment

Each 6-credit Undergraduate unit at CQUniversity requires an overall time commitment of an average of 12.5 hours of study per week, making a total of 150 hours for the unit.

### Class Timetable

#### [Regional Campuses](#)

Bundaberg, Cairns, Emerald, Gladstone, Mackay, Rockhampton, Townsville

#### [Metropolitan Campuses](#)

Adelaide, Brisbane, Melbourne, Perth, Sydney

### Assessment Overview

#### 1. **Written Assessment**

Weighting: 50%

#### 2. **Written Assessment**

Weighting: 50%

### Assessment Grading

This is a graded unit: your overall grade will be calculated from the marks or grades for each assessment task, based on the relative weightings shown in the table above. You must obtain an overall mark for the unit of at least 50%, or an overall grade of 'pass' in order to pass the unit. If any 'pass/fail' tasks are shown in the table above they must also be completed successfully ('pass' grade). You must also meet any minimum mark requirements specified for a particular assessment task, as detailed in the 'assessment task' section (note that in some instances, the minimum mark for a task may be greater than 50%). Consult the [University's Grades and Results Policy](#) for more details of interim results and final grades.

## CQUniversity Policies

**All University policies are available on the [CQUniversity Policy site](#).**

You may wish to view these policies:

- Grades and Results Policy
- Assessment Policy and Procedure (Higher Education Coursework)
- Review of Grade Procedure
- Student Academic Integrity Policy and Procedure
- Monitoring Academic Progress (MAP) Policy and Procedure – Domestic Students
- Monitoring Academic Progress (MAP) Policy and Procedure – International Students
- Student Refund and Credit Balance Policy and Procedure
- Student Feedback – Compliments and Complaints Policy and Procedure
- Information and Communications Technology Acceptable Use Policy and Procedure

This list is not an exhaustive list of all University policies. The full list of University policies are available on the [CQUniversity Policy site](#).

## Previous Student Feedback

### Feedback, Recommendations and Responses

Every unit is reviewed for enhancement each year. At the most recent review, the following staff and student feedback items were identified and recommendations were made.

#### Feedback from Own observation

##### Feedback

Emphasise continuously that the topics assessed in assessment task 2 are of a qualitative nature which require students to do research

##### Recommendation

Stress in unit profile, on the Moodle site and throughout the term that students are required to do research for some questions in assessment task 2.

## Unit Learning Outcomes

**On successful completion of this unit, you will be able to:**

1. Develop an awareness of the organisational, social and environmental context of management accounting
2. Apply management accounting techniques to organisational cost management practices
3. Critically analyse current management accounting techniques and practices in diverse organisational contexts
4. Evaluate the effectiveness of alternative management accounting techniques.

## Alignment of Learning Outcomes, Assessment and Graduate Attributes



### Alignment of Assessment Tasks to Learning Outcomes

Assessment Tasks	Learning Outcomes			
	1	2	3	4
1 - Written Assessment - 50%	•	•	•	
2 - Written Assessment - 50%		•	•	•

### Alignment of Graduate Attributes to Learning Outcomes

Graduate Attributes	Learning Outcomes			
	1	2	3	4
1 - Communication	•	•		
2 - Problem Solving	•	•	•	
3 - Critical Thinking			•	•
4 - Information Literacy				•

Graduate Attributes	Learning Outcomes			
	1	2	3	4
5 - Team Work				
6 - Information Technology Competence				
7 - Cross Cultural Competence				
8 - Ethical practice				
9 - Social Innovation				
10 - Aboriginal and Torres Strait Islander Cultures				

## Alignment of Assessment Tasks to Graduate Attributes

Assessment Tasks	Graduate Attributes									
	1	2	3	4	5	6	7	8	9	10
1 - Written Assessment - 50%	•	•	•							
2 - Written Assessment - 50%		•	•	•						

## Textbooks and Resources

### Textbooks

ACCT13018

#### Prescribed

#### Managerial Accounting

2nd Asia-Pacific edition (2019)

Authors: Mowen, Hansen, Heitger, Sands, Winata, Su

Cengage Learning

Melbourne , Victoria , Australia

ISBN: 9780170413718

Binding: Paperback

[View textbooks at the CQUniversity Bookshop](#)

### IT Resources

**You will need access to the following IT resources:**

- CQUniversity Student Email
- Internet
- Unit Website (Moodle)
- Microsoft Office or equivalent (wordprocessing and spreadsheet)

## Referencing Style

All submissions for this unit must use the referencing style: [American Psychological Association 7th Edition \(APA 7th edition\)](#)

For further information, see the Assessment Tasks.

## Teaching Contacts

**Gerard Ilott** Unit Coordinator

[g.ilott@cqu.edu.au](mailto:g.ilott@cqu.edu.au)

## Schedule

### Week 1 - 12 Jul 2021

Module/Topic	Chapter	Events and Submissions/Topic
Reviewing Management Accounting	Review Chapters 1–11.	

### Week 2 - 19 Jul 2021

Module/Topic	Chapter	Events and Submissions/Topic
Long-run decision making	12	

### Week 3 - 26 Jul 2021

Module/Topic	Chapter	Events and Submissions/Topic
Performance evaluation, decentralisation, transfer pricing and rewards systems	13	

### Week 4 - 02 Aug 2021

Module/Topic	Chapter	Events and Submissions/Topic
Resource management: activity-based management	14	

### Week 5 - 09 Aug 2021

Module/Topic	Chapter	Events and Submissions/Topic
Inventory management and scheduling	15	

### Vacation Week - 16 Aug 2021

Module/Topic	Chapter	Events and Submissions/Topic

### Week 6 - 23 Aug 2021

Module/Topic	Chapter	Events and Submissions/Topic
Project Accounting	e-Reading Lists	

### Week 7 - 30 Aug 2021

Module/Topic	Chapter	Events and Submissions/Topic
Strategy - strategic management and performance systems	16 (up to page 741)	

### Week 8 - 06 Sep 2021

Module/Topic	Chapter	Events and Submissions/Topic

Strategy - strategic management and performance systems (continued) 16 (from page 742)

Assessment task 1, assessing topics covered in weeks 2 to 6.

**Assessment task 1** Due: Week 8 Friday (10 Sept 2021) 11:45 pm AEST

#### Week 9 - 13 Sep 2021

Module/Topic	Chapter	Events and Submissions/Topic
Environmental and social management accounting: its contribution to business sustainability	17 (up to page 830)	

#### Week 10 - 20 Sep 2021

Module/Topic	Chapter	Events and Submissions/Topic
Environmental and social management accounting: its contribution to business sustainability (continued)	17 (from page 831)	

#### Week 11 - 27 Sep 2021

Module/Topic	Chapter	Events and Submissions/Topic
Integrated Reporting	Own readings	

#### Week 12 - 04 Oct 2021

Module/Topic	Chapter	Events and Submissions/Topic
Integrated Reporting	Own readings	

#### Review/Exam Week - 11 Oct 2021

Module/Topic	Chapter	Events and Submissions/Topic
		Assessment task 2, assessing topics covered in weeks 7 to 12.
		<b>Assessment task 2</b> Due: Review/Exam Week Friday (15 Oct 2021) 11:55 pm AEST

#### Exam Week - 18 Oct 2021

Module/Topic	Chapter	Events and Submissions/Topic
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## Assessment Tasks

### 1 Assessment task 1

#### Assessment Type

Written Assessment

#### Task Description

This assessment task assesses topics covered in weeks 2 to 6.

The question for this task will be uploaded to Moodle in the Assessment block during the term. You will be required to demonstrate advanced skills in report writing and spreadsheet modelling.

Please check Moodle and your email regularly for any updates or information relating to both assessment tasks during the term.

#### Assessment Due Date

Week 8 Friday (10 Sept 2021) 11:45 pm AEST

#### Return Date to Students

Week 10 Friday (24 Sept 2021)

#### Weighting

50%

**Assessment Criteria**

A marking criteria sheet will be provided with the Assessment Task Questions, indicating how marks will be allocated. Broadly, the criteria will reflect the following:

- Quality of your analysis: 60%
- Quality of your modelling: 20%
- Quality of your written presentation: 20%.

**Referencing Style**

- [American Psychological Association 7th Edition \(APA 7th edition\)](#)

**Submission**

Online

**Learning Outcomes Assessed**

- Develop an awareness of the organisational, social and environmental context of management accounting
- Apply management accounting techniques to organisational cost management practices
- Critically analyse current management accounting techniques and practices in diverse organisational contexts

**Graduate Attributes**

- Communication
- Problem Solving
- Critical Thinking

## 2 Assessment task 2

**Assessment Type**

Written Assessment

**Task Description**

This assessment assesses topics covered in weeks 7 to 12.

The question for this task will be uploaded to Moodle in the Assessment block during the term. You will be required to demonstrate advanced skills in report writing and spreadsheet modelling.

Please check Moodle and your email regularly for any updates or information relating to both assessment tasks during the term.

**Assessment Due Date**

Review/Exam Week Friday (15 Oct 2021) 11:55 pm AEST

**Return Date to Students**

Your assessment will be returned to you immediately following the certification of grades for the term.

**Weighting**

50%

**Assessment Criteria**

A marking criteria sheet will be provided with the Assessment Task Questions, indicating how marks will be allocated. Broadly, the criteria will reflect the following:

- Quality of your analysis: 60%
- Quality of your modelling: 20%
- Quality of your written presentation: 20%.

**Referencing Style**

- [American Psychological Association 7th Edition \(APA 7th edition\)](#)

**Submission**

Online

**Learning Outcomes Assessed**

- Apply management accounting techniques to organisational cost management practices
- Critically analyse current management accounting techniques and practices in diverse organisational contexts

- Evaluate the effectiveness of alternative management accounting techniques.

#### **Graduate Attributes**

- Problem Solving
- Critical Thinking
- Information Literacy

## Academic Integrity Statement

As a CQUniversity student you are expected to act honestly in all aspects of your academic work.

Any assessable work undertaken or submitted for review or assessment must be your own work. Assessable work is any type of work you do to meet the assessment requirements in the unit, including draft work submitted for review and feedback and final work to be assessed.

When you use the ideas, words or data of others in your assessment, you must thoroughly and clearly acknowledge the source of this information by using the correct referencing style for your unit. Using others' work without proper acknowledgement may be considered a form of intellectual dishonesty.

Participating honestly, respectfully, responsibly, and fairly in your university study ensures the CQUniversity qualification you earn will be valued as a true indication of your individual academic achievement and will continue to receive the respect and recognition it deserves.

As a student, you are responsible for reading and following CQUniversity's policies, including the [Student Academic Integrity Policy and Procedure](#). This policy sets out CQUniversity's expectations of you to act with integrity, examples of academic integrity breaches to avoid, the processes used to address alleged breaches of academic integrity, and potential penalties.

#### **What is a breach of academic integrity?**

A breach of academic integrity includes but is not limited to plagiarism, self-plagiarism, collusion, cheating, contract cheating, and academic misconduct. The Student Academic Integrity Policy and Procedure defines what these terms mean and gives examples.

#### **Why is academic integrity important?**

A breach of academic integrity may result in one or more penalties, including suspension or even expulsion from the University. It can also have negative implications for student visas and future enrolment at CQUniversity or elsewhere. Students who engage in contract cheating also risk being blackmailed by contract cheating services.

#### **Where can I get assistance?**

For academic advice and guidance, the [Academic Learning Centre \(ALC\)](#) can support you in becoming confident in completing assessments with integrity and of high standard.

#### **What can you do to act with integrity?**



**Be Honest**

If your assessment task is done by someone else, it would be dishonest of you to claim it as your own

**Seek Help**

If you are not sure about how to cite or reference in essays, reports etc, then seek help from your lecturer, the library or the Academic Learning Centre (ALC)

**Produce Original Work**

Originality comes from your ability to read widely, think critically, and apply your gained knowledge to address a question or problem