



# PPMP20012 Program and Portfolio Management Information Systems

## Term 2 - 2021

Profile information current as at 19/05/2022 09:28 pm

All details in this unit profile for PPMP20012 have been officially approved by CQU University and represent a learning partnership between the University and you (our student). The information will not be changed unless absolutely necessary and any change will be clearly indicated by an approved correction included in the profile.

## General Information

### Overview

The unit introduces you to systems thinking, systems engineering and systems management principles, concepts, tools and techniques for project, program and portfolio managers (PPPM). Systems thinking offers you a powerful perspective to help design clever and enduring solutions. In your study, you will learn how to effectively apply systems engineering and systems management to organise complex projects. You will also identify the implementation of systems to create outputs and manage information flows. You will study contemporary developments in PPPM using international software, standards and knowledge bases as well as modelling and simulation techniques. As a consequence of managing PPPM information, you will be able to support effective knowledge management and decision making in an organisation.

### Details

Career Level: *Postgraduate*

Unit Level: *Level 9*

Credit Points: 6

Student Contribution Band: 10

Fraction of Full-Time Student Load: 0.125

### Pre-requisites or Co-requisites

Pre-Requisite Units: PPMP20007 & PPMP20009

Important note: Students enrolled in a subsequent unit who failed their pre-requisite unit, should drop the subsequent unit before the census date or within 10 working days of Fail grade notification. Students who do not drop the unit in this timeframe cannot later drop the unit without academic and financial liability. See details in the [Assessment Policy and Procedure \(Higher Education Coursework\)](#).

### Offerings For Term 2 - 2021

- Brisbane
- Melbourne
- Online
- Perth
- Sydney

### Attendance Requirements

All on-campus students are expected to attend scheduled classes – in some units, these classes are identified as a mandatory (pass/fail) component and attendance is compulsory. International students, on a student visa, must maintain a full time study load and meet both attendance and academic progress requirements in each study period (satisfactory attendance for International students is defined as maintaining at least an 80% attendance record).

### Website

[This unit has a website, within the Moodle system, which is available two weeks before the start of term. It is important that you visit your Moodle site throughout the term. Please visit Moodle for more information.](#)

## Class and Assessment Overview

### Recommended Student Time Commitment

Each 6-credit Postgraduate unit at CQUniversity requires an overall time commitment of an average of 12.5 hours of study per week, making a total of 150 hours for the unit.

### Class Timetable

#### [Regional Campuses](#)

Bundaberg, Cairns, Emerald, Gladstone, Mackay, Rockhampton, Townsville

#### [Metropolitan Campuses](#)

Adelaide, Brisbane, Melbourne, Perth, Sydney

### Assessment Overview

#### 1. **Portfolio**

Weighting: 35%

#### 2. **Written Assessment**

Weighting: 30%

#### 3. **Online Quiz(zes)**

Weighting: 10%

#### 4. **Online Test**

Weighting: 25%

### Assessment Grading

This is a graded unit: your overall grade will be calculated from the marks or grades for each assessment task, based on the relative weightings shown in the table above. You must obtain an overall mark for the unit of at least 50%, or an overall grade of 'pass' in order to pass the unit. If any 'pass/fail' tasks are shown in the table above they must also be completed successfully ('pass' grade). You must also meet any minimum mark requirements specified for a particular assessment task, as detailed in the 'assessment task' section (note that in some instances, the minimum mark for a task may be greater than 50%). Consult the [University's Grades and Results Policy](#) for more details of interim results and final grades.

## CQUniversity Policies

**All University policies are available on the [CQUniversity Policy site](#).**

You may wish to view these policies:

- Grades and Results Policy
- Assessment Policy and Procedure (Higher Education Coursework)
- Review of Grade Procedure
- Student Academic Integrity Policy and Procedure
- Monitoring Academic Progress (MAP) Policy and Procedure – Domestic Students
- Monitoring Academic Progress (MAP) Policy and Procedure – International Students
- Student Refund and Credit Balance Policy and Procedure
- Student Feedback – Compliments and Complaints Policy and Procedure
- Information and Communications Technology Acceptable Use Policy and Procedure

This list is not an exhaustive list of all University policies. The full list of University policies are available on the [CQUniversity Policy site](#).

## Previous Student Feedback

### Feedback, Recommendations and Responses

Every unit is reviewed for enhancement each year. At the most recent review, the following staff and student feedback items were identified and recommendations were made.

#### Feedback from Student evaluation survey

**Feedback**

Assessment feedback should be provided early.

**Recommendation**

- Tutors and lecturers emphasise that their comments in the group discussion activity in the weekly tutorial are assessment feedback. - In Assignment 1 (biweekly portfolio submission on Moodle forum from week 2-10), the course coordinator summarises the student responses and gives some hints weekly.

#### Feedback from Student evaluation survey, student comment during the class

**Feedback**

Limited learning support. The course is about portfolio management information systems but there are not any applications and software to use.

**Recommendation**

- The lectures and tutorials will provide students with templates, examples about portfolio management and also introduce different software and applications for practice.

#### Feedback from Assessment calendar

**Feedback**

Overloaded at the end of the semester There are 4 assessments in total. Assessment 1: consolidated portfolio submission (early week 10) - 35% Assessment 2: Quiz (week 6) - 10% Assessment 3: group report (week 11) - 30% Assessment 4: Online test (Exam week either week 13 or 14) - 25%. Starting from week 9, students would be overloaded with the amount of the assignment submission while the tutors would also be overloaded with the marking.

**Recommendation**

- The new proposal will exclude the online exam ( assessment 4- 25%) as online exams no longer align with recommendations from the CQU Renew.

## Unit Learning Outcomes

**On successful completion of this unit, you will be able to:**

1. Apply fundamental principles of system thinking to project, program and portfolio management
2. Demonstrate the use of system thinking tools and techniques to solve complex problems
3. Discuss contemporary developments and the importance of project, program and portfolio application systems
4. Explain the importance for project management application systems to enable knowledge management and decision making
5. Evaluate the importance of project management application systems to monitor performance and manage change across projects, programs and portfolios.

The unit contributes to the required number of academic study units for students wishing to undertake profession certification with the Project Management Institute's (PMI) professional qualifications, such as CAPM or PMP.

## Alignment of Learning Outcomes, Assessment and Graduate Attributes

— N/A Level   ● Introductory Level   ● Intermediate Level   ● Graduate Level   ○ Professional Level   ○ Advanced Level

### Alignment of Assessment Tasks to Learning Outcomes

Assessment Tasks	Learning Outcomes				
	1	2	3	4	5
1 - Portfolio - 35%	•		•		
2 - Written Assessment - 30%		•		•	
3 - Online Quiz(zes) - 10%	•	•			
4 - Online Test - 25%			•		•

### Alignment of Graduate Attributes to Learning Outcomes

Graduate Attributes	Learning Outcomes				
	1	2	3	4	5
1 - Knowledge	○		○	○	○
2 - Communication		○	○	○	○
3 - Cognitive, technical and creative skills	○	○	○	○	○
4 - Research			○		
5 - Self-management					
6 - Ethical and Professional Responsibility	○	○	○	○	○
7 - Leadership		○			
8 - Aboriginal and Torres Strait Islander Cultures					

### Alignment of Assessment Tasks to Graduate Attributes

Assessment Tasks	Graduate Attributes							
	1	2	3	4	5	6	7	8
1 - Portfolio - 35%	○	○	○	○	○	○	○	
2 - Written Assessment - 30%	○	○	○	○				
3 - Online Quiz(zes) - 10%	○		○					
4 - Online Test - 25%	○		○			○	○	

## Textbooks and Resources

### Textbooks

PPMP20012

#### Prescribed

##### **The standard for portfolio management**

Edition: 4th edn (2017)

Authors: Project management institute (PMI)

Project Management Institute (PMI)

ISBN: 9781628253962

Binding: eBook

PPMP20012

#### Prescribed

##### **The standard for program management**

Edition: 4th edn (2017)

Authors: Project management institute (PMI)

Project management institute (PMI)

ISBN: 9781628251968

Binding: eBook

#### **Additional Textbook Information**

If you prefer to study with a paper text, you can purchase one at the CQUni Bookshop here:

<http://bookshop.cqu.edu.au> (search on the Unit code).

### IT Resources

#### **You will need access to the following IT resources:**

- CQUniversity Student Email
- Internet
- Unit Website (Moodle)

## Referencing Style

All submissions for this unit must use the referencing style: [American Psychological Association 7th Edition \(APA 7th edition\)](#)

For further information, see the Assessment Tasks.

## Teaching Contacts

**Masoud Aghajani** Unit Coordinator

[m.aghajani@cqu.edu.au](mailto:m.aghajani@cqu.edu.au)

## Schedule

### **Week 1 - 12 Jul 2021**

Module/Topic	Chapter	Events and Submissions/Topic
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**Overview of Program and Portfolio Management**

Readings  
 • *The standard for Portfolio Management (PMI)-3rd and 4th edition*  
 •  
*The Standard for Program Management (PMI)- 3rd and 4th edition*  
 Optional Readings, Case Study, and Web Sites:  
 • Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore.  
 • Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal.  
 • Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller.  
 •  
 “Portfolio Management for New Products,” (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4  
 • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.

Unit Introduction  
 Lecture 1  
 Tutorial 1: Week 1 Q & A

**Week 2 - 19 Jul 2021**

Module/Topic	Chapter	Events and Submissions/Topic
<b>Strategic Alignment in Program and Portfolio Management</b>	Readings: • <i>The standard for Portfolio Management (PMI)-3rd and 4th edition</i> • <i>The Standard for Program Management (PMI)- 3rd and 4th edition</i> Optional Readings, Case Study, and Web Sites: • Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore. • Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal. • Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller. • “Portfolio Management for New Products,” (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4 • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.	Lecture 2 Tutorial 2: Week 2 Q & A

**Week 3 - 26 Jul 2021**

Module/Topic	Chapter	Events and Submissions/Topic
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**System Thinking in Program and Portfolio Management**

Readings:  
 • *The standard for Portfolio Management (PMI)-3rd and 4th edition*  
 •  
*The Standard for Program Management (PMI)- 3rd and 4th edition*  
 Optional Readings, Case Study, and Web Sites:  
 • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.

Lecture 3  
 Tutorial 3: Week 3 Q & A-case study discussion  
**Forum Discussion (Portfolio part 1) due**

**Week 4 - 02 Aug 2021**

Module/Topic	Chapter	Events and Submissions/Topic
<b>Program/Portfolio Management Life Cycle</b>	Readings: • <i>The standard for Portfolio Management (PMI)-3rd and 4th edition</i> • <i>The Standard for Program Management (PMI)- 3rd and 4th edition</i> Optional Readings, Case Study, and Web Sites: • Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore. • Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal. • Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller. • "Portfolio Management for New Products," (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4 • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.	Lecture 4 Tutorial 4

**Week 5 - 09 Aug 2021**

Module/Topic	Chapter	Events and Submissions/Topic
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**Program and Portfolio Governance Management**

Readings:  
 • *The standard for Portfolio Management (PMI)-3rd and 4th edition*  
 •  
*The Standard for Program Management (PMI)- 3rd and 4th edition*  
 Optional Readings, Case Study, and Web Sites:  
 • Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore.  
 • Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal.  
 • Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller.  
 • "Portfolio Management for New Products," (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4  
 • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.

Lecture 5  
 Tutorial 5  
**Forum Discussion (Portfolio part 2) due**

**Vacation Week - 16 Aug 2021**

Module/Topic	Chapter	Events and Submissions/Topic
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**Week 6 - 23 Aug 2021**

Module/Topic	Chapter	Events and Submissions/Topic
<b>Program and Portfolio Management Information Systems</b>	<p>Readings:                      • <i>The standard for Portfolio Management (PMI)-3rd and 4th edition</i>                      •  <i>The Standard for Program Management (PMI)- 3rd and 4th edition</i>                      Optional Readings, Case Study, and Web Sites:                      • Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore.                      • Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal.                      • Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller.                      • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.</p>	<p>Lecture 6                      Tutorial 6  <b>The quiz (10%) opens on Monday at 09:00 AM (AEST) and closes on Friday at 11.59 PM (AEST)</b>   <b>Online Quiz</b> Due: Week 6 Friday (27 Aug 2021) 11:59 pm AEST</p>

**Week 7 - 30 Aug 2021**

Module/Topic	Chapter	Events and Submissions/Topic
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## Portfolio Performance Management

### Readings:

- *The standard for Portfolio Management (PMI)-3rd and 4th edition*

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*The Standard for Program Management (PMI)- 3rd and 4th edition*

Optional Readings, Case Study, and Web Sites:

- Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore.

- Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal.

- Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller.

- "Portfolio Management for New Products," (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4

- You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.

Lecture 7

Tutorial 7

**Forum Discussion (Portfolio part 3) due**

## Week 8 - 06 Sep 2021

Module/Topic	Chapter	Events and Submissions/Topic
<b>Program and Portfolio Communication Management</b>	<p>Readings:</p> <ul style="list-style-type: none"> <li>• <i>The standard for Portfolio Management (PMI)-3rd and 4th edition</i></li> <li>•</li> <li>• <i>The Standard for Program Management (PMI)- 3rd and 4th edition</i></li> </ul> <p>Optional Readings, Case Study, and Web Sites:</p> <ul style="list-style-type: none"> <li>• Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore.</li> <li>• Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal.</li> <li>• Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller.</li> <li>• "Portfolio Management for New Products," (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4</li> <li>• You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.</li> </ul>	<p>Lecture 8 Tutorial 8</p>

## Week 9 - 13 Sep 2021

Module/Topic	Chapter	Events and Submissions/Topic
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**Program and Portfolio Risk Management**

Readings:  
 • *The standard for Portfolio Management (PMI)-3rd and 4th edition*  
 •  
*The Standard for Program Management (PMI)- 3rd and 4th edition*  
 Optional Readings, Case Study, and Web Sites:  
 • Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore.  
 • Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal.  
 • Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller.  
 • “Portfolio Management for New Products,” (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4  
 • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.

Lecture 9  
 Tutorial 9  
**Forum Discussion (Portfolio part 4) due**

**Week 10 - 20 Sep 2021**

Module/Topic	Chapter	Events and Submissions/Topic
<b>Portfolio Value Management</b>	Readings: • <i>The standard for Portfolio Management (PMI)-3rd and 4th edition</i> • <i>The Standard for Program Management (PMI)- 3rd and 4th edition</i> Optional Readings, Case Study, and Web Sites: • Strategic Project Portfolio Management: Enabling a Productive Organization (Microsoft Executive Leadership Series) by Simon Moore. • Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy, by Anand Sanwal. • Project Portfolio Management, Leading the Corporate Vision (2007) by Shan Rajegopal, Phili McGuin and James Waller. • “Portfolio Management for New Products,” (Second Edition) by Robert G. Cooper, Scott J. Edgett, and Elko J. Kleinschmidt, 2001 Basic Books, ISBN-13: 978-0-7382-0514-4 • You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.	Lecture 10 Tutorial 10 <b>Submission of the individual assessment (Consolidated portfolio- 35%) due on Friday at 11:59 PM (AEST)</b>  <b>Consolidated Portfolio</b> Due: Week 10 Friday (24 Sept 2021) 10:59 pm AEST

**Week 11 - 27 Sep 2021**

Module/Topic	Chapter	Events and Submissions/Topic
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## Program Management Supporting Processes

### Readings:

- *The standard for Portfolio Management (PMI)-3rd and 4th edition*
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*The Standard for Program Management (PMI)- 3rd and 4th edition*

Optional Readings, Case Study, and Web Sites:

- You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.

Lecture 11

Tutorial 11

**Submission of the group assessment (30%) due on Friday at 11:59 PM (AEST)**

**Group Report** Due: Week 11 Friday (1 Oct 2021) 10:59 pm AEST

## Week 12 - 04 Oct 2021

### Module/Topic

### Chapter

### Events and Submissions/Topic

## Advanced topic in Program and Portfolio Management

### Readings:

- *The standard for Portfolio Management (PMI)-3rd and 4th edition*
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*The Standard for Program Management (PMI)- 3rd and 4th edition*

Optional Readings, Case Study, and Web Sites:

- You will also be required to read some academic journal papers or texts, visit YouTube, or other web sites information.

Lecture 12

Tutorial 12

## Review/Exam Week - 11 Oct 2021

### Module/Topic

### Chapter

### Events and Submissions/Topic

## Exam Week - 18 Oct 2021

### Module/Topic

### Chapter

### Events and Submissions/Topic

**Online test (25%)**

**Online Test** Due: Exam Week Monday (18 Oct 2021) 11:45 pm AEST

## Assessment Tasks

### 1 Consolidated Portfolio

#### Assessment Type

Portfolio

#### Task Description

#### Assignment Overview

You are required to complete **questions & activities** and summarise them to provide **a consolidated portfolio**. Your portfolio will provide an account of your learning based on your practice and your critical reflection.

#### Purpose

The primary purpose of this assessment item is to help the students:

- Demonstrate an advanced understanding of knowledge and skills that includes recent, global developments within the area of program and portfolio management and their applications in professional practice.
- Develop the capability to investigate, research, analyse, and synthesise complex information, problems, concepts, and theories and to apply established theories to program and portfolio management practice.

#### Task

The assignments are in two parts: **(1) bi-weekly topic discussion on Moodle forum and (2) final consolidated portfolio report**.

In a designated week, one topic related to the weekly lectures would be given. The topic will be given by the end of

week 2, 4, 6, 8

- You are expected to contribute to the topic discussion posted on **Moodle forum** by **Friday before 11:59 pm AEST of the following week ( week 3, 5, 7, 9 respectively). The forum discussion will be closed and will not receive new posts from students after the deadline.**
- You can either start a new thread or comment on an existing one.
- A response may extend, support, or challenge the post of another student, and your position should be supported with evidence.
- Near the end of term, you will consolidate your bi-weekly response into a single document which becomes your consolidated portfolio for submission.
- While the discussion on the Moodle forum focuses on providing and exchanging ideas among students and will not require academic writing. The consolidated portfolio submission should comprehensively discuss the topics, while arguments are supported with quality evidence. Academic writing including appropriate referencing is required.
- The consolidated portfolio submission would be due by **Friday before 11:59 pm AEST of week 10.**
- The assessment marking would be given upon this consolidated portfolio. Participation in the bi-weekly discussions on Moodle forum is part of the assessment and will be marked.

### **Consolidated Portfolio**

The consolidated portfolio MUST be submitted as a single document (one file). Evidence of the bi-weekly forum participation should form an appendix to the consolidated portfolio.

### **Referencing**

- Ensuring you have accurate references is important and will allow the marker to easily identify where your portfolio maps to the unit or other peer-reviewed material.
- Referencing should be made according to CQU's APA referencing guide. To locate the guide then Google "CQU APA referencing" and download the PDF file for the current year.
- You will be able to obtain maximum marks when your work contains a critical analysis of topics followed by proper referencing and proficient academic writing.

### **Assessment Due Date**

Week 10 Friday (24 Sept 2021) 10:59 pm AEST

Portfolio's forum discussion must be submitted biweekly by Friday before 11:59 pm (AEST) with a final consolidated portfolio submitted at the end of week 10.

### **Return Date to Students**

Feedback on each weekly portfolio will be provided in the next tutorial session following submission. Feedback would be general rather than specific to an individual. Feedback on the consolidated portfolio would be provided.

### **Weighting**

35%

### **Assessment Criteria**

Your assignment will be assessed on the extent and quality to which it meets each of the following criteria.

1. Forum discussion participation with posts that are relevant to the discussion topic and demonstrate an understanding of the topic, comments are appropriate, thoughtful, reflective, and respectful of other's postings (15%).
2. Quality and appropriateness of the response to questions that demonstrate arguments supported by evidence (70%).
3. Clarity of expression, grammar, and spelling (5%)
4. Strict conformity to CQUniversity Australia APA Referencing Guide (author-date) (5%)
5. Appropriate presentation and formatting (5%)

### **Referencing Style**

- [American Psychological Association 7th Edition \(APA 7th edition\)](#)

### **Submission**

Online

### **Submission Instructions**

To be submitted as weekly Microsoft Word document files then a final consolidated Microsoft Word file.

## Learning Outcomes Assessed

- Apply fundamental principles of system thinking to project, program and portfolio management
- Discuss contemporary developments and the importance of project, program and portfolio application systems

## Graduate Attributes

- Knowledge
- Communication
- Cognitive, technical and creative skills
- Research
- Self-management
- Ethical and Professional Responsibility
- Leadership

## 2 Group Report

### Assessment Type

Written Assessment

### Task Description

#### Task Description

**Propose a portfolio management plan that would realise a company's strategic objective**

#### Purpose

**The primary purpose of this assessment item is to help you to be able to apply systems thinking in coming up with a comprehensive solution to a complex problem. Secondly, this assessment aims to provide you the ability to apply portfolio management principles, practice and tools, and portfolio management information systems in prioritising and selecting portfolio components and planning portfolio management. Finally, this assignment aims to give you the opportunity to enhance your teamwork, analysis, critical thinking, and written communication skills; particularly in the areas of argument development and academic writing.**

#### Task

- This is a group assessment (4-5 students).
- Select a specific strategic objective in CQUniversity's 2019-2023 Strategic Plan, Our Future Is You which can be accessed via the following link:  
[https://www.cqu.edu.au/\\_data/assets/pdf\\_file/0026/97028/CQUniversity\\_Strategic\\_Plan\\_2019-2023.pdf](https://www.cqu.edu.au/_data/assets/pdf_file/0026/97028/CQUniversity_Strategic_Plan_2019-2023.pdf)
- Using systems thinking tools and techniques that might aid project managers to propose a portfolio and its components (i.e. related projects and programs) that will potentially realise a strategic objective.
- Propose a Portfolio Management Plan to manage the portfolio implementation
- The portfolio management plan must have all components as stated in the assignment guide provided on Moodle.
- The team would need to demonstrate the application of project management information systems (e.g. Microsoft portfolio management, Asana, Jira, Monday.com, etc) in managing this project.

### Assessment Due Date

Week 11 Friday (1 Oct 2021) 10:59 pm AEST

### Return Date to Students

Assessment marks and feedback will be released approximately 2 weeks after submission.

### Weighting

30%

### Assessment Criteria

1. A well-developed content with all the components of the portfolio management plan as required (50%)
2. A demonstration of thorough knowledge and application of relevant program and portfolio management principles, concepts, system thinking methods and theories in designing the solution (15%)
3. Evidence of using project management information systems in managing the project (10%)

4. Evidence of group work effort and individual contribution of each member (5%)
5. Appropriate and well structured, concise and clear expression arguments in response to the assessment task (5%)
6. A clear flow of thought throughout the paper with a clear purpose described in the introduction. (5%)
7. A critical review and integration of relevant academic and professional literature which strictly conform to CQUniversity Australia APA Referencing Guide (5%)
8. Clarity of expression, grammar, and spelling, appropriate presentation format (5%)

### Referencing Style

- [American Psychological Association 7th Edition \(APA 7th edition\)](#)

### Submission

Online Group

### Submission Instructions

Submission details will be provided on the Moodle site.

### Learning Outcomes Assessed

- Demonstrate the use of system thinking tools and techniques to solve complex problems
- Explain the importance for project management application systems to enable knowledge management and decision making

### Graduate Attributes

- Knowledge
- Communication
- Cognitive, technical and creative skills
- Research

## 3 Online Quiz

### Assessment Type

Online Quiz(zes)

### Task Description

- You will be required to complete a series of multiple choice quiz questions related to the material and topics covered in the first 5 weeks of this unit.
- The quiz will be available from Monday 09:00 AM to Friday 11:59 PM in Week 6 on the Moodle website.

### Number of Quizzes

1

### Frequency of Quizzes

Other

### Assessment Due Date

Week 6 Friday (27 Aug 2021) 11:59 pm AEST

### Return Date to Students

Students will be able to see the marks upon completion of the quiz attempt.

### Weighting

10%

### Assessment Criteria

- There will be multiple-choice questions in the quiz which will be randomly selected from a pool of questions.
- You may attempt the quiz 2 times and your average score will apply.

### Referencing Style

- [American Psychological Association 7th Edition \(APA 7th edition\)](#)

### Submission

Online

### Learning Outcomes Assessed

- Apply fundamental principles of system thinking to project, program and portfolio management
- Demonstrate the use of system thinking tools and techniques to solve complex problems

#### **Graduate Attributes**

- Knowledge
- Cognitive, technical and creative skills

## 4 Online Test

#### **Assessment Type**

Online Test

#### **Task Description**

This is an open book test.

- The test will be of 2 hours duration (120 minutes + 15 minutes perusal time).
- You will read the questions, write your answers, check, and finally submit your answers back into Moodle within 135 minutes.
- The test will consist of 3 to 5 questions. Questions will be RANDOMLY pulled out from the question bank. Hence, students will not receive the same set of questions.
- You should make sure you complete your test answers within the given time-frame.
- The test schedule is fixed and applicable to all students on all campuses.  
The test will close and be submitted automatically at the end of the time  
There is only ONE submission attempt during the allocated exam time.

#### **Assessment Due Date**

Exam Week Monday (18 Oct 2021) 11:45 pm AEST

Specific date and time for the online test will be advised later during the term.

#### **Return Date to Students**

Assessment marks and feedback will be released upon the certification of grades.

#### **Weighting**

25%

#### **Assessment Criteria**

The test will consist of three to five questions, each being of equal worth. For example, for an exam with 5 questions, each question will worth 5 points out of 25 available marks.

#### **Referencing Style**

- [American Psychological Association 7th Edition \(APA 7th edition\)](#)

#### **Submission**

Online

#### **Learning Outcomes Assessed**

- Discuss contemporary developments and the importance of project, program and portfolio application systems
- Evaluate the importance of project management application systems to monitor performance and manage change across projects, programs and portfolios.

#### **Graduate Attributes**

- Knowledge
- Cognitive, technical and creative skills
- Ethical and Professional Responsibility
- Leadership

## Academic Integrity Statement

As a CQUniversity student you are expected to act honestly in all aspects of your academic work.

Any assessable work undertaken or submitted for review or assessment must be your own work. Assessable work is any type of work you do to meet the assessment requirements in the unit, including draft work submitted for review and feedback and final work to be assessed.

When you use the ideas, words or data of others in your assessment, you must thoroughly and clearly acknowledge the source of this information by using the correct referencing style for your unit. Using others' work without proper acknowledgement may be considered a form of intellectual dishonesty.

Participating honestly, respectfully, responsibly, and fairly in your university study ensures the CQUniversity qualification you earn will be valued as a true indication of your individual academic achievement and will continue to receive the respect and recognition it deserves.

As a student, you are responsible for reading and following CQUniversity's policies, including the [Student Academic Integrity Policy and Procedure](#). This policy sets out CQUniversity's expectations of you to act with integrity, examples of academic integrity breaches to avoid, the processes used to address alleged breaches of academic integrity, and potential penalties.

### What is a breach of academic integrity?

A breach of academic integrity includes but is not limited to plagiarism, self-plagiarism, collusion, cheating, contract cheating, and academic misconduct. The Student Academic Integrity Policy and Procedure defines what these terms mean and gives examples.

### Why is academic integrity important?

A breach of academic integrity may result in one or more penalties, including suspension or even expulsion from the University. It can also have negative implications for student visas and future enrolment at CQUniversity or elsewhere. Students who engage in contract cheating also risk being blackmailed by contract cheating services.

### Where can I get assistance?

For academic advice and guidance, the [Academic Learning Centre \(ALC\)](#) can support you in becoming confident in completing assessments with integrity and of high standard.

### What can you do to act with integrity?



#### Be Honest

If your assessment task is done by someone else, it would be dishonest of you to claim it as your own



#### Seek Help

If you are not sure about how to cite or reference in essays, reports etc, then seek help from your lecturer, the library or the Academic Learning Centre (ALC)



#### Produce Original Work

Originality comes from your ability to read widely, think critically, and apply your gained knowledge to address a question or problem